BELL POTTER

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Recommendation

Buy (unchanged) Price \$0.305 Target (12 months) \$0.50 (previously \$0.48)

GICS Sector

Materials

| Capital growth | 64% |
|------------------------|----------------|
| oupitul growth | |
| Dividend yield | 0% |
| Total expected return | 64% |
| Company Data & Ratios | |
| Enterprise value | \$104m |
| Market cap | \$183m |
| Issued capital | 598m |
| Free float | 71% |
| Avg. daily val. (52wk) | \$134,238 |
| 12 month price range | \$0.097-\$0.35 |

| Price Perfo | ormance | | |
|----------------|---------|------|-------|
| | (1m) | (3m) | (12m) |
| Price (A\$) | 0.30 | 0.25 | 0.15 |
| Absolute (%) | 1.7 | 24.5 | 100.7 |
| Rel market (%) | 2.0 | 23.1 | 99.4 |

Absolute Price



SOURCE: IRESS

BELL POTTER SECURITIES LIMITED ACN 25 006 390 7721 AFSL 243480

BCI Minerals Ltd (BCI)

1H FY21: Outstanding half at Iron Valley

Iron Valley supports Mardie 1H FY21 activities

BCI reported a strong 1H FY21 interim result with revenue of \$53.0m up 32% on the prior corresponding period and broadly in line with our estimate (BPe \$53.9m). Underlying EBITDA was 73% higher at \$14.7m, given robust iron ore pricing in the half, and compares favourably with full year FY20 underlying EBITDA of \$15.0m. Reported 1H FY21 EBITDA of \$2.0m included \$12.6m in Mardie Project predevelopment expenses.

We have made no changes to BCI's operational activities and underlying earnings in this report. Changes to our EPS estimates relate to adjustments for expensed exploration and future capital management assumptions: FY21 now 2.5cps (previously 5.2cps), after adjusting for the expensed exploration; FY22 now 0.8cps (previously 1.7cps); and FY23 now 0.6cps (previously 0.7cps).

Mardie Project approaches FID; early works commenced

BCI had \$78.5m cash at 31 December 2020 and strong cash flow being generated by the Iron Valley royalty-like earnings stream. The company is positioned to advance the Mardie Project through to a Final Investment Decision (FID), which BCI are targeting by Q2 CY21, for commencement of major construction activities in Q3 CY21. Early construction works at Mardie have already commenced.

Investment thesis: Buy, Target Price \$0.50/sh

We have increased our BCI valuation and target price to \$0.50/sh (previously \$0.48/sh) as a result of the interim financial report.

BCI combines an iron ore royalty-like business with a large scale salt and fertiliser project. BCI's current EV is around 4x its 2021 iron ore EBITDA alone. The Mardie Salt and SOP Project has the potential to add significant value and has appeal to ESG concerned debt and equity investors. NAIF financing and BCI's supportive share register will mitigate some of the Mardie project's financing risks.

| Year ending 30 June | 2020a | 2021e | 2022e | 2023e |
|------------------------|--------|-------|-------|-------|
| Sales (A\$m) | 77 | 105 | 71 | 68 |
| EBITDA (A\$m) | (4) | 16 | 13 | 12 |
| NPAT (reported) (A\$m) | (10) | 13 | 10 | 9 |
| NPAT (adjusted) (A\$m) | 0 | 13 | 10 | 9 |
| EPS (adjusted) (¢ps) | 0.1 | 2.5 | 0.8 | 0.6 |
| EPS growth (%) | -97% | 2522% | -68% | -29% |
| PER (x) | 322.6x | 12.3x | 38.6x | 54.3x |
| FCF Yield (%) | 6% | -13% | -32% | -62% |
| EV/EBITDA (x) | -24.0x | 6.4x | 8.0x | 8.4x |
| Dividend (¢ps) | - | - | - | - |
| Yield (%) | 0% | 0% | 0% | 0% |
| Franking (%) | - | - | - | - |
| ROE (%) | -9% | 10% | 3% | 2% |

DISCLAIMER: THIS REPORT MUST BE READ WITH THE DISCLAIMER ON PAGE 8 THAT FORMS PART OF IT. DISCLOSURE: BELL POTTER SECURITIES ACTED AS JOINT LEAD MANAGER FOR BCI'S \$48M EQUITY RAISING IN SEPTEMBER 2020 AND RECEIVED FEES FOR THAT SERVICE.

1H FY21: Outstanding half at Iron Valley

| Table 1 - 1H FY21 | result summary | 1 | | | | | | |
|----------------------------|----------------|----------|----------|----------|----------|----------|-----------|---------------|
| | FY19 | 1H FY20 | 2H FY20 | FY20 | 1H FY21 | PCP | 1H FY21 | Actual |
| | (actual) | (actual) | (actual) | (actual) | (actual) | Change % | (BP est.) | vs. BP est. % |
| Iron ore sold (wMt) | 7.4 | 3.6 | 3.6 | 7.2 | 2.9 | -19% | 2.9 | |
| Revenue \$m | 54.2 | 40.1 | 36.7 | 76.8 | 53.0 | 32% | 53.9 | -2% |
| EBITDA (underlying) \$m | 4.5 | 8.5 | 6.5 | 15.0 | 14.7 | 73% | 14.7 | 0% |
| EBITDA \$m | -5.2 | -3.1 | -1.2 | -4.3 | 2.0 | nm | 14.7 | -86% |
| EBIT \$m | -8.3 | -4.4 | -5.8 | -10.2 | -0.1 | nm | 14.3 | nm |
| NPAT (reported) \$m | -6.1 | -4.1 | -5.7 | -9.8 | 0.0 | nm | 14.3 | nm |
| EPS cps | 3.26 | -1.03 | 1.12 | 0.09 | 0.01 | nm | 2.87 | nm |
| Segment EBITDA | | | | | | | | |
| Iron Valley | 12.3 | 10.9 | 12.1 | 23.0 | 17.1 | 57% | 17.2 | -1% |
| Mardie | -8.2 | -11.2 | -7.5 | -18.7 | -12.6 | nm | | |
| Tenements & other | 12.3 | -2.9 | 6.9 | 4.0 | -2.5 | nm | | |
| Total underlying | 16.4 | -3.2 | 11.5 | 8.3 | 2.0 | nm | | |

SOURCE: COMPANY DATA AND BELL POTTER SECURITIES ESTIMATES

Key observations from the interim result

- **Earnings:** 1H FY21 revenue of \$53.0m was 32% higher than the prior corresponding period and broadly in line with our estimate (BPe \$53.9m) from 2.9wmt of iron ore sold (previously disclosed). Underlying EBITDA, before exploration and evaluation related costs expensed during the period, was 73% higher at \$14.7m and in line with our estimate (BPe \$14.7m). The uplift in underlying EBITDA is reflective of robust iron ore pricing in the half year and almost exceeds the prior full year (FY20) underlying EBITDA.
- **Mardie development:** BCI achieved several key milestones during the half year, having secured:
 - 1. Conditional approval from the Northern Australia Infrastructure Facility (NAIF) for a \$450m, 15 year debt financing facility;
 - 2. Major Project Status granted by the Australian Federal Government; and
 - 3. A \$48m equity raising for procurement of long lead capital items and early work project development.

BCI continues to advance final environmental approvals (expected in Q2 CY21), tenure, local engagement, formalisation of existing customer MoUs and final debt financing arrangements for a final investment decision by Q2 CY21. Major construction activities are scheduled to commence in Q3 CY21, subject to FID.

Balance sheet: At 31 December 2020, BCI had \$78.5m cash and no debt (previously disclosed).

| igure 1 - | Near term activity sc | hedule | | Figure 2 – Lon | ger term sch | edule | | |
|------------|--------------------------------------|-------------------------------|----------------------------------|----------------------------|--|---|---------------------------|--|
| Ŷ | Q1 | 2021 TENDER & APPROVALS | equity AASE commuter | 2021 | 2022 Q1 Q2 Q3 Q4 PONDS CRYS | 2023 01 02 03 04 TALLISERS GROW SALT | 2024 Q1 Q2 Q3 Q4 | 2025 H1 H |
| ARLY WORKS | BANK DEAT APPROVALS EARLY CONS | TRUCTION | POND CONSTRUCTION COMMENCE | CONSTRUCTION START OPEN | ATTONS TART | SALT PLANT | GROW SOP PLANT | ST SALT N SHIP ENTORY FIRST ON S |

Changes to earnings estimates

Following BCI's 1H FY21 interim result, we have made the following adjustments to our financial model:

- Incorporated \$12.7m in exploration and evaluation costs expensed in 1H FY21, relating mostly to pre-development activities at the Mardie Project.
- Adjustment to equity raising assumptions, impacting future number of shares on issue.

EPS changes outlined in the table below do not reflect any changes to BCI's underlying operating activities.

| Table 2 - Changes to e | arnings estimates | ; | | | | | | | |
|------------------------|-------------------|-------|-------|-------|-------|-------|--------|-------|-------|
| | Previous | | | New | | | Change | | |
| Year ending 30 Jun | 2021e | 2022e | 2023e | 2021e | 2022e | 2023e | 2021e | 2022e | 2023e |
| Production (wmt) | 6.5 | 7.6 | 7.6 | 6.5 | 7.6 | 7.6 | 0% | 0% | 0% |
| Sales (A\$m) | 106 | 71 | 68 | 105 | 71 | 68 | -1% | 0% | 0% |
| EBITDA (A\$m) | 29 | 13 | 12 | 16 | 13 | 12 | -44% | 0% | 0% |
| NPAT (reported) (A\$m) | 28 | 10 | 9 | 13 | 10 | 9 | -52% | 0% | 0% |
| NPAT (adjusted) (A\$m) | 28 | 10 | 9 | 13 | 10 | 9 | -52% | 0% | 0% |
| EPS (adjusted) (¢ps) | 5.2 | 1.7 | 0.7 | 2.5 | 0.8 | 0.6 | -52% | -53% | -21% |
| Dividend (¢ps) | - | - | - | | - | - | 0% | 0% | 0% |
| Valuation (\$/sh) | 0.48 | | | 0.50 | | | 4% | | |

SOURCE: COMPANY DATA AND BELL POTTER SECURITIES ESTIMATES

Risked valuation summary

The table below outlines our BCI valuation. Our revised target price is \$0.50/sh (previously \$0.48/sh) and our Buy recommendation is unchanged.

| Shares & rights on issue m | | 611m | |
|--|--------|--------|----------|
| Valuation | | A\$m | A\$/sh |
| Mardie Salt & Potash project (unrisked) | \$188m | | |
| Risk discount to account for project stage | 15% | | |
| Mardie Salt & Potash project (risked) | | \$160m | \$0.26 |
| Iron Valley agreement | | \$93m | \$0.15 |
| Value of core projects (risked) | | \$252m | \$0.41 |
| Corporate & admin | | -\$25m | (\$0.04) |
| Enterprise value (risked) | | \$227m | \$0.37 |
| Net debt / (cash) | | -\$79m | (\$0.13) |
| Equity value of core projects (risked) | | \$306m | \$0.50 |
| Other projects (risked) | | \$37m | \$0.06 |
| Tax losses (present value) | | \$40m | \$0.07 |
| Equity value of all assets (risked) | | \$383m | \$0.63 |

DURCE: COMPANY DATA AND BELL POTTER SECURITIES ESTIMATES

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BCI Minerals Ltd (BCI)

Company description

BCI's key assets are the Mardie Salt and SOP project and a portfolio of iron ore tenements. A DFS on Mardie was published in July 2020 outlining a project capable of producing 4.4Mtpa salt and 120ktpa SOP and with a pre-tax NPV (7% discount rate) of \$1,197m. BCI's key iron ore asset is its Iron Valley Resource which is mined under agreement by Mineral Resources Ltd (MIN) and provides a royalty-like earnings stream. BCI also has a number of royalty agreements on other iron ore tenements at earlier stages of development.

Investment thesis: Buy, Target Price \$0.50/sh

We have increased our BCI valuation and target price to \$0.50/sh (previously \$0.48/sh) as a result of the interim financial report.

BCI combines an iron ore royalty-like business with a large scale salt and fertiliser project. BCI's current EV is around 4x its 2021 iron ore EBITDA alone. The Mardie Salt and SOP Project has the potential to add significant value and has appeal to ESG concerned debt and equity investors. NAIF financing and BCI's supportive share register will mitigate some of the Mardie project's financing risks.

Valuation methodology

Principal inputs into our valuation of BCI are discounted cash flow models of:

- Mardie Salt & SOP project, with parameters consistent with the July 2020 DFS, however, using more conservative discount rate and foreign exchange assumptions and a risk discount applied to account for project stage.
- Iron Valley agreement with MIN, operating at on average 7.6Mtpa and generating annual EBITDA of around \$13m until 2030 assuming a long term iron ore price of US\$75/t (real).
- Other assets assessed on the basis of the royalty agreement, the in-ground value of the iron ore and a discount to account for risks associated with timing and development.
- Corporate costs and tax assets.

Investment risks

Risks include, but are not limited to:

- Commodity price and exchange rate fluctuations. The future earnings and valuations of exploration, development and operating resources companies are subject to fluctuations in underlying commodity prices and foreign currency exchange rates.
- Infrastructure access. Bulk commodity producers are particularly reliant upon access to transport infrastructure. Access to infrastructure is often subject to contractual agreements, permits, and capacity allocations. Agreements are typically long-term in nature (+10 years). Infrastructure can be subject to outages as a result of weather events or the actions of third party providers.
- Operating and capital cost fluctuations. Markets for exploration, development and mining inputs can fluctuate widely and cause significant differences between planned and actual operating and capital costs. Key operating costs are linked to energy and labour markets.
- Resource growth and mine life extensions. Future earnings forecasts and valuations may rely upon resource and reserve growth to extend mine lives.
- Sovereign risks. Mining companies' assets can be located in countries other than Australia and are subject to the sovereign risks of that country.
- Regulatory changes risks. Changes to the regulation of infrastructure and taxation (among other things) can impact the earnings and valuation of mining companies.
- Environmental risks. Resources companies are exposed to risks associated with environmental degradation as a result of their exploration and mining processes. Fossil fuel producers (coal) may be particularly exposed to the environmental risks of end markets including the electricity generation and steel production industries.
- Operating and development risks. Resources companies' assets are subject to risks associated with their operation and development. Risks for each company can be heightened depending on method of operation (e.g. underground versus open pit mining) or whether it is a single operation company. Development assets can be subject to approvals timelines or weather events, causing delays to commissioning and commercial production.
- Occupational health and safety risks. Resources companies are particularly exposed to OH&S risks given the physical nature and human resource intensity of operating assets.
- Funding and capital management risks. Funding and capital management risks can include access to debt and equity finance, maintaining covenants on debt finance, managing dividend payments, and managing debt repayments.
- Merger/acquisition risks. Risks associated with value transferred during merger and acquisition activity.
- COVID-19 risks: Resources companies' rely on freedom of movement of workforces, functioning transport routes, reliable logistics services including road, rail, aviation and ports in order to maintain operations and get their products to market. They also rely on liquid, functioning markets to sell their products. Measures being put in place to combat the COVID-19 pandemic are posing risks to these conditions.

BCI Minerals Ltd as at 2 March 2021

Recommendation Price Target (12 months)

Buy \$0.305

\$0.50

Table 4 - Financial summary

| Date | | | 2/03/21 | | | |
|-----------------------------|--------|-------|---------|-------|-------|-------|
| Price | A\$/sh | | 0.31 | | | |
| Target price | A\$/sh | | 0.50 | | | |
| PROFIT AND LOSS | | | | | | |
| Year ending 30 June | Unit | 2019a | 2020a | 2021e | 2022e | 2023e |
| Revenue | \$m | 54 | 77 | 105 | 71 | 68 |
| Expenses | \$m | (59) | (81) | (89) | (58) | (56) |
| EBITDA | \$m | (5) | (4) | 16 | 13 | 12 |
| Depreciation & amortisation | \$m | (3) | (6) | (3) | (3) | (3) |
| EBIT | \$m | (8) | (10) | 13 | 10 | 9 |
| Net interest expense | \$m | 1 | 0 | 0 | - | - |
| Profit before tax | \$m | (8) | (10) | 13 | 10 | 9 |
| Tax expense | \$m | 2 | - | - | - | |
| NPAT (reported) | \$m | (6) | (10) | 13 | 10 | 9 |
| NPAT (adjusted) | \$m | 13 | 0 | 13 | 10 | 9 |

| Year ending 30 June | Unit | 2019a | 2020a | 2021e | 2022e | 2023e |
|-------------------------------------|------|-------|-------|-------|-------|-------|
| OPERATING CASH FLOW | - | | | | | |
| Receipts from customers | \$m | 40 | 82 | 98 | 78 | 68 |
| Payments to suppliers and employees | \$m | (48) | (78) | (83) | (64) | (56) |
| Tax paid | \$m | 2 | - | - | - | - |
| Net interest | \$m | 1 | 0 | 0 | - | - |
| Other | \$m | - | - | (0) | - | - |
| Operating cash flow | \$m | (6) | 4 | 15 | 14 | 12 |
| INVESTING CASH FLOW | | | | | | |
| Сарех | \$m | (0) | (7) | (33) | (139) | (317) |
| Disposal of assets | \$m | 27 | 11 | 0 | - | - |
| Other | \$m | (0) | - | (3) | - | - |
| Investing cash flow | \$m | 27 | 3 | (36) | (139) | (317) |
| FINANCING CASH FLOW | | | | | | |
| Debt proceeds/(repayments) | \$m | - | - | - | 100 | 500 |
| Dividends paid | \$m | - | - | - | - | - |
| Proceeds from share issues (net) | \$m | - | - | 46 | 288 | - |
| Other | \$m | - | - | (0) | - | - |
| Financing cash flow | \$m | - | - | 46 | 388 | 500 |
| Change in cash | \$m | 13 | 34 | 42 | 67 | 330 |
| Free cash flow | \$m | 21 | 8 | (20) | (125) | (305) |

| Year ending 30 June | Unit | 2019a | 2020a | 2021e | 2022e | 2023e |
|--------------------------|------|-------|-------|--------|-------|-------|
| ASSETS | | | | ~~~~~~ | ~~~~~ | |
| Cash | \$m | 34 | 42 | 67 | 330 | 526 |
| Receivables | \$m | 22 | 16 | 23 | 15 | 15 |
| Inventories | \$m | | | - | | - |
| Capital assets | \$m | 42 | 46 | 79 | 215 | 529 |
| Other assets | \$m | 32 | 32 | 32 | 32 | 32 |
| Total assets | \$m | 130 | 136 | 201 | 593 | 1,102 |
| LIABILITIES | | | | | | |
| Creditors | \$m | 18 | 18 | 23 | 17 | 16 |
| Borrowings | \$m | - | - | - | 100 | 600 |
| Provisions | \$m | 8 | 12 | 13 | 13 | 13 |
| Other liabilities | \$m | 0 | 1 | 2 | 2 | 2 |
| Total liabilities | \$m | 27 | 32 | 38 | 131 | 631 |
| NET ASSETS | \$m | | | | | |
| Share capital | \$m | 267 | 267 | 313 | 601 | 601 |
| Reserves | \$m | 5 | 5 | 6 | 6 | 6 |
| Accumulated losses | \$m | (169) | (169) | (155) | (145) | (136) |
| Non-controlling interest | \$m | | | | | - |
| SHAREHOLDER EQUITY | \$m | 104 | 104 | 163 | 461 | 470 |
| Weighted average shares | m | 397 | 399 | 532 | 1,265 | 1,598 |

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|--------------------------------|------------|------------|----------------|----------------------------------|---------------|---------------|
| FINANCIAL RATIOS | | | | | | |
| Year ending 30 June | Unit | 2019a | 2020a | 2021e | 2022e | 2023e |
| VALUATION | A . / . h | | | 0.5 | 0.0 | |
| EPS | Ac/sh % | 3.3 0% | 0.1 -97% | 2.5 | 0.8 | 0.6 |
| EPS growth (Acps) PER | % X | 0% 9.4x | -97% 322.6x | 2522% 12.3x | -68% 38.6x | -29% 54.3> |
| DPS | Ac/sh | 3.44 | 322.04 | 12.54 | 30.04 | 54.57 |
| Franking | % | 0% | 0% | 0% | 0% | 0% |
| Yield | % | 0% | 0% | 0% | 0% | 0% |
| FCF/share | Ac/sh | 5.2 | 2.0 | (3.8) | (9.9) | (19.1 |
| FCF yield | % | 17% | 6% | -13% | -32% | -62% |
| EV/EBITDA | x | -20.2x | -24.0x | 6.4x | 8.0x | 8.4) |
| LIQUIDITY & LEVERAGE | | | | | | |
| Net debt / (cash) | \$m | (34) | (42) | (67) | (230) | 74 |
| Net debt / Equity | % | -33% | -40% | -41% | -50% | 16% |
| Net debt / Net debt + Equity | % | -48% | -66% | -69% | -99% | 14% |
| Net debt / EBITDA | x | 6.5x | 9.6x | -4.2x | -17.7x | 6.0x |
| EBITDA /net int expense | x | -8.2x | -10.1x | 110.5x | 0.0x | 0.0x |
| PROFITABILITY RATIOS | | | | | | |
| EBITDA margin | % | -10% | -6% | 15% | 18% | 18% |
| • | % | -15% | -13% | 12% | 14% | 13% |
| EBIT margin | | -10% | | | | |
| Return on assets | % | - | -7% | 8% | 3% | 1% |
| Return on equity | % | - | -9% | 10% | 3% | 2% |
| ASSUMPTIONS - Prices (nominal) | | | | | | |
| Year ending 30 June | Unit | 2019e | 2020e | 2021e | 2022e | 2023e |
| Iron ore price (62% CFR China) | US\$/t | 80 | 94 | 118 | 88 | 85 |
| Salt price (CFR Asia) | US\$/t | | | 38 | 39 | 40 |
| SOP price (FOB Australia) | US\$/t | | | 436 | 430 | 438 |
| FX | US\$/A\$ | 0.72 | 0.67 | 0.68 | 0.71 | 0.73 |
| | 1 | - | | | - | |
| ASSUMPTIONS - Sales (equity) | | | | | | |
| Year ending 30 June | Unit | 2019e | 2020e | 2021e | 2022e | 2023e |
| Iron ore sales | Mt | 7.4 | 7.2 | 6.5 | 7.6 | 7.6 |
| Salt sales | Mt | - | - | - | - | |
| SOP sales | kt | - | | | | |
| | | | | | | |
| SEGMENT EBITDA | | | | | | |
| Year ending 30 June | Unit | 2019a | 2020a | 2021e | 2022e | 2023e |
| Iron Valley | \$m | 10 | 21 | 34 | 18 | 17 |
| Mardie Salt & SOP | \$m | - | - | | | |
| Other | \$m | (15) | (25) | (18) | (5) | (5) |
| Total | \$m | (5) | (4) | 16 | 13 | 12 |
| | | | | | | |
| VALUATION | | | | | | |
| Shares on issue | | | | | | 598 |
| Shares and rights on issue | | | | | | 611 |

| Shares and rights on issue | | | 611 |
|--|--------|------|--------|
| Valuation | l | \\$m | A\$/sh |
| Mardie Salt & Potash project (unrisked) | \$188m | | |
| Risk discount to account for project stage | 15% | | |
| Mardie Salt & Potash project (risked) | \$1 | 60m | 0.26 |
| Iron Valley agreement | \$ | 93m | 0.15 |
| Value of core projects (risked) | \$2 | 52m | 0.41 |
| Corporate & admin | -\$ | 25m | (0.04) |
| Enterprise value (risked) | \$2 | 27m | 0.37 |
| Net debt / (cash) | -\$ | 79m | (0.13) |
| Equity value of core projects (risked) | \$3 | 06m | 0.50 |
| Other projects (risked) | \$ | 37m | 0.06 |
| Tax losses (present value) | \$ | 40m | 0.07 |
| Equity value of all assets (risked) | \$3 | 83m | 0.63 |

SOURCE: BELL POTTER SECURITIES ESTIMATES

Bell Potter Securities

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Recommendation structure

Buy: Expect >15% total return on a 12 month view. For stocks regarded as 'Speculative' a return of >30% is expected.

Hold: Expect total return between -5% and 15% on a 12 month view

Sell: Expect <-5% total return on a 12 month view

Speculative Investments are either start-up enterprises with nil or only prospective operations or recently commenced operations with only forecast cash flows, or companies that have commenced operations or have been in operation for some time but have only forecast cash flows and/or a stressed balance sheet.

Such investments may carry an exceptionally high level of capital risk and volatility of returns.

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Associate, Joseph House, has a long position in BCI.

Disclosure: Bell Potter Securities acted as joint lead manager for BCI's \$48m equity raising in September 2020 and received fees for that service.

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